

## Executive Committee Notes

**Date:** September 6, 2018  
**Time:** 10:00am - 11:00am  
**Location:** City Hall, Room 5214

### Committee Members in Attendance

- Daniel Monk, Lieutenant, Sacramento Police Department Impact Team
- Emily Halcon, Homeless Service Coordinator, Office of the City Manager
- Jaycob Bytel, Deputy Chief of Staff – External Affairs, Office of Mayor Darrell Steinberg
- Chris Conlin, Assistant City Manager, Office of the City Manager
- Anira Khlok, Program Analyst, Office of the City Manager

### Other City Staff in Attendance

- Kiran Sanghera, Accountant – Auditor, Office of the City Manager

### Support Team in Attendance

- Lisa Chan Sawin, Project Lead, Transform Health
- Gretchen Schroeder, Deputy Director of Pathways, Transform Health
- Margaux McFetridge, Communications Manager, Transform Health

### Exec Committee Business

- **Action Item:** Approve 6/7/18 Meeting Minutes
  - Emily Halcon requested that Support Team submit notes in advance to allow the Committee time to review.
  - No action taken, approval of 6/7 minutes was moved to 11/1/18 Executive Committee meeting.

### Program Updates

- **Info Item:** Dashboard & Enrollment/Utilization Numbers
  - Support Team provided a status update on enrollment and utilization report. There may be issues around how partners are billing for services and team is investigating this. Keep in mind we are at half capacity and will need to continue building capacity to hit our goals.
  - Emily Halcon noted that theoretically program could hit the lower acuity PMPMs when it starts serving the “at-risk” population.

- **Info Item:** DHCS Invoice, IGT Status, and Program Budget Update
  - Currently invoicing the state \$4.4m. Caught an error in the DHCS formula, which will require program to resubmit invoice with correct IGT amount. City contribution is smaller than originally anticipated, which resolves a short-term problem for the IGT contribution, but then becomes a longer-term issue. Emily Halcon requested that the Support Team to work on different scenarios – options to reduce size of the cliff, where and when do the infusions of money need to come. Support Team noted that they are working on those scenarios currently.
  - Support Team noted that ramp up for Full Launch has been harder for some partners – there are capacity issues. Some have had staffing issues, others have had turnover.
  - In addition people are coming in who are not assigned to a Hub as their PCP. Program has to walk a fine line and make sure that the patients have choice and community clinics are concerned about poaching. Potential solution is talking to health plans about auto-assignment – or requiring enrollees to select a hub clinic as their PCP.
  - City shared that one partner has not invoiced for their alignment agreement. They could actively say they don't want the funds and we could infuse the program with service dollars. Broader question – three of the four health systems have alignment agreements – alignments don't shrink.
  - All hospitals have signed DSAs — Sutter has not executed a BAA. Keri Thomas may be able to push it forward. They had asked Sacramento Covered to go through an assessment, which was completed.
  
- **Info Item:** Referral Pathways Status
  - Sac Fire — City asked Support Team to check with Sacramento Covered on how referrals are working with Sac Fire, including how the process is working. Also would like to know if Sac Fire and Sac PD have begun sharing data. Support Team will check on this and follow-up.
  - Health Net — Health Net has submitted referrals, but their list was not “current.” Most the individuals had moved, etc. Working with their team for a more active list.
  - Kaiser — Program is having conversations with Kaiser. The hospital side really wants to enroll and make referrals but the plan side is hesitant to participate. Kaiser, Health Net, and Molina are meeting regularly about non-members and Sacramento Covered is getting looped in.
  - UCD Health — Referrals should be coming online next week.
  - County and Neighboring Cities — In regards to the County, when the Mayor asked for the MHSA dollars, the understanding is that MHSA funding would support Pathways, and Pathways would support the County. County wants one-directional referrals from County staff – they are not seeing hospital, clinic, and plan referrals as being countywide. Made some leeway with neighboring cities in last meeting. Support Team has prepared a memo sharing what the program is doing countywide – really the pin is that Executive Office thinks that the County sheriffs, etc. should be able to make referrals. Some neighboring cities have been engaged — they have SSHH navigators — and it is likely those referrals will be established through that pathway.
  - Challenge is that we have program criteria and we cannot just let the floodgates open.

- **Info Item: DHCS Variant & Universal Metric Reporting Update**
  - Support Team shared data submitted to state, noting the low number counts and that the state will run its own ambulatory care and inpatient utilization rates. Overall, trends are very positive, particularly the increase in housing services provided to enrollees.
  - City shared that program is also at an impasse with data sharing with County. There is a need for aggregate behavioral health data for the state and also client-level data on enrollees to coordinate care. County was receptive to signing an agreement to share aggregated data, but Sacramento Covered believes that if we initiate the aggregate DSA there will be no incentive for them to sign the broader DSA.
  - Sacramento Covered would like to work with the County clinic, and RCMG is backfilling some of the contracts that the County lost. Sacramento Covered believes that about 20% of Pathways enrollees are CMHP but program only knows if the individual self-discloses that information.
  - Chris Conlin requested that the information on DSA conversation be included in the memo to City Manager.
  - Support Team added that at some point there should be a nexus point and there can be a broader state-level conversation about sharing health and housing data.
  
- **Info Item: Shared Care Plan Rollout**
  - Support Team noted that this is specific requirement by the state. The current Shared Care Plan has been built in Salesforce, leveraging Sacramento Covered's existing infrastructure. Program is working on automated reports through this platform.
  - Shared Care Plan is working well for the community that is logged in, but hospitals, plans, and clinics that are not service providers do not have access at this point. Need to think this through, as well as whether there is a need to procure a new platform. Molina and Kaiser want to have access to the care plan. But there is pushback in granting access to platform. Could be valuable in the health plan conversations – program could potentially help facilitate their access to it. The plans are really struggling with Health Homes. Anthem is the first to come online in San Francisco. Plans are used to controlling their data and Health Homes may force them to give up control.
  
- **Info Item: 2018 Contracts in Development**
  - Program is working to expand housing services, contract with LSS ready to go.
  - There are also unspent funds from current service contract and program is moving forward with the liquidation to unencumber funds.
  - Program is also looking at expanding hub capacity through several different options.

## City Updates

- **Info Item: Shelter and ICP + Siting Updates**
  - City shared that WellSpace Health has been looking for an ICP + site, found a location on Stockton Blvd. Planning Department is meeting on Monday and it will be made clear that this is a priority. Depending on the number of beds, the new site will have to get a CUP – emergency shelter.